

WHEN THINGS SEEM TO MATTER LEAST IS WHEN THEY MATTER MOST

JAMES HOLT
SENIOR INVESTMENT SPECIALIST
PERPETUAL INVESTMENTS

IMPORTANT NOTE

This information was prepared by Perpetual Investment Management Limited (PIML) ABN 18 000 866 535, AFSL 234426. PIML is the Manager for the Perpetual Equity Investment Company Limited (Company or PIC) ACN 601 406 419. It is general information only and is not intended to provide you with financial advice or take into account your objectives, financial situation or needs. You should consider, with a financial adviser, whether the information is suitable for your circumstances. This information does not constitute an offer, invitation, solicitation or recommendation with respect to the purchase or sale of the Company's securities To the extent permitted by law, no liability is accepted for any loss or damage as a result of any reliance on this information.

References to securities in this publication are for illustrative purposes only, and are not recommendations and the securities may or may not be currently held by the Company. Past performance is not indicative of future performance.

The information in this publication is believed to be accurate at the time of compilation and is provided in good faith. To the extent permitted by law, no liability is accepted for any loss or damage as a result of any reliance on this information. The Company, PIML nor any company in the Perpetual Group warrants or guarantees the performance of, or any return on an investment made in, the Company. Perpetual Group means Perpetual Limited ABN 86 000 431 827 and its subsidiaries.

PERPETUAL EQUITY INVESTMENT COMPANY LIMITED (PIC)

INVESTING FOR REGULAR INCOME AND LONG-TERM CAPITAL GROWTH



Immediate exposure to an actively managed portfolio of stocks



Flexibility to invest 25% in global listed securities and 25% in cash



A regular fully franked dividend stream



Committed to transparency and keeping investors informed

INVESTMENT OBJECTIVES

- Deliver a growing income stream
- Provide long term capital growth
- Exceed its benchmark

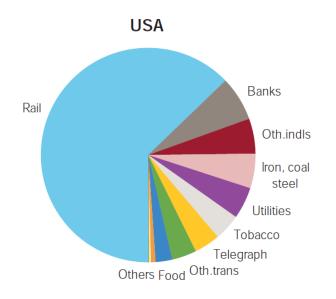
PORTFOLIO MANAGER - VINCE PEZZULLO

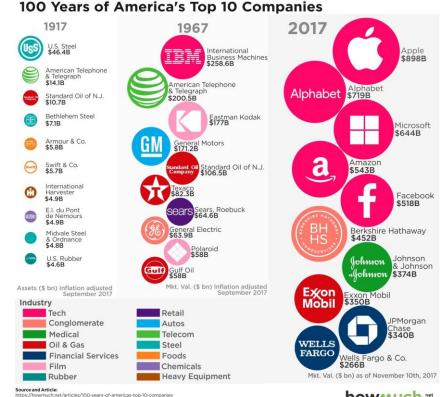
- 20+ years in financial services industry
- Extensive domestic and global equity experience

THE PASSING PARADE: BEWARE TODAYS "ROOSTERS"

https://forbes.com

1900: US Industry Weighting



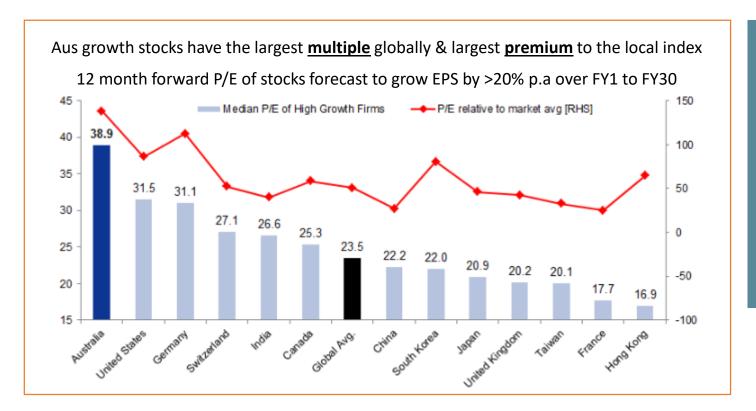


AUSTRALIA: INDUSTRIAL (EX FIN) P/E RATIOS

NEAR RECORD HIGHS



AUSTRALIAN HIGH EPS GROWTH TRADE AT AVERAGE P/E OF 38.9X



Margins are above long-run averages for >70% of firms

BUT

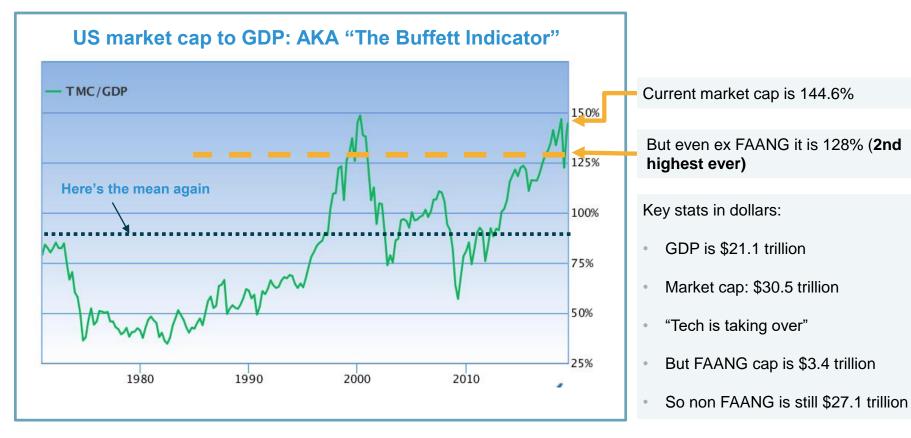
Consensus still expects >80% of companies to deliver margin expansion over the next 2 years.

BEST PERFOMING ASX 300 STOCKS

1 YEAR TO 30 APRIL

COMPANY	CORE BUSINESS	12 MNTH RETURN	P/E FY19
Shop Now. Pay Later. Interest-free	Technology driven payments company	333.1%	
JUMBO	Online lottery and retailing business	293.1%	41.52
nearmap	Provision of geospatial map technology	271.1%	
CARNARVON PETROLEUM LTD			

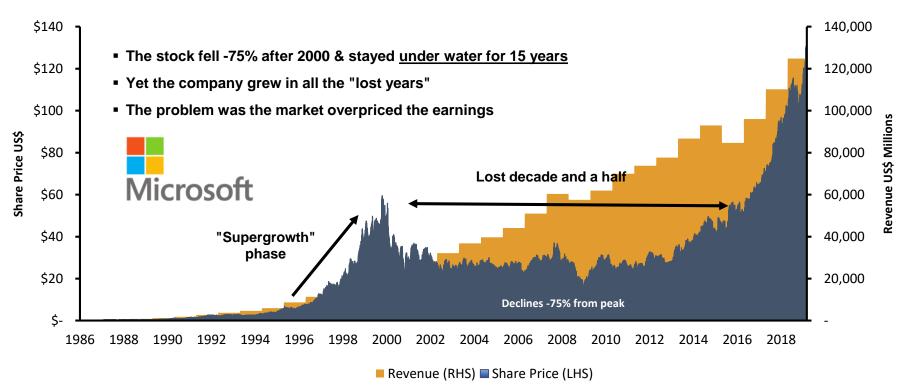
A COMMON ARGUMENT: TECH IS DIFFERENT THIS TIME



COULD THIS HAPPEN TO TODAY'S MARKET DARLINGS?

WHICH STOCK IS THIS?

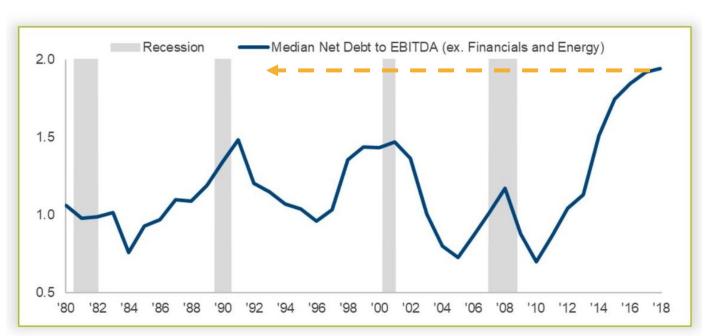
MICROSOFT.....ARE "GROWTH TRAPS" JUST AS DESTRUCTIVE AS "VALUE TRAPS"?



CORPORATE DEBT RATIO HIGHEST EVER

THIS NEVER ENDS WELL

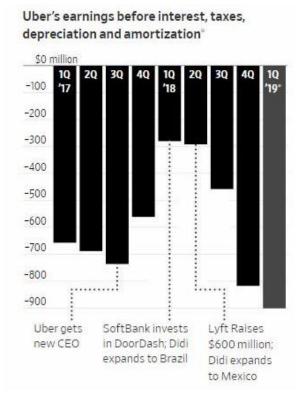
Net Leverage of Russell 3000 Companies (Ratio of Net Debt to EBITDA)



US: unprecedented debt levels

Fed* (May 2019): "The historically high level of business debt and the recent concentration of debt growth among the riskiest firms could pose a risk to those firms and, potentially, their creditors"

UBER: EXPECTS OPERATING EXPENSES TO....



BUT THE COMPANY WARNED

"WE EXPECT OUR OPERATING EXPENSES TO INCREASE SIGNIFICANTLY IN THE FORESEEABLE FUTURE, AND WE MAY NOT ACHIEVE PROFITABILITY"

THE LAST TIME THIS HAPPENED WAS 1999; 19 COMPANIES THAT LISTED DID NOT MAKE MONEY

Source: Uber

OUR INVESTMENT PHILOSOPHY SINCE 1966



QUALITY & VALUE FOCUS

OUR FOCUS

- **Quality business**
- Conservative debt

3

Sound management

4

Recurring earnings

THIS MEANS:



We seek quality companies at attractive valuations



We cautiously deploy your capital

THE PROCESS IN ACTION DIFFERENT TYPES OF VALUE OPPORTUNITIES

COMPANY TYPE	VALUATION AND PRICING TECHNIQUES	STOCK EXAMPLES
ASSET/TAKEOVER PLAY	Business Break-up Valuation	EVENT HOSPITALITY
RECOVERY/TURNAROUND	Potential P/E based on a likely restructure	WOOLWORTHS
CYCLICALS	Potential P/E based on normalised conditions	INCITEC PIVOT
RESOURCES	Net Present Value over asset life	ILUKA
MATURE COMPANIES	Relative P/E & Dividend Yield to sector, market	MEDIBANK
GROWTH COMPANIES	Current price v future growth, NPV or forecast P/E	PREMIER INVESTMENT 13
Source: Perpetual Investment Management Limited. FactSet		

RECOVERY/TURNAROUND: WOOLWORTHS (ASX:WOW)

CONVICTION GAINED FROM IN DEPTH RESEARCH

- Woolworths overearning in 2014 and rolling out too many stores
- Losing market share and sagging sales per square metre
- Stock traded at \$38 before halving to \$20



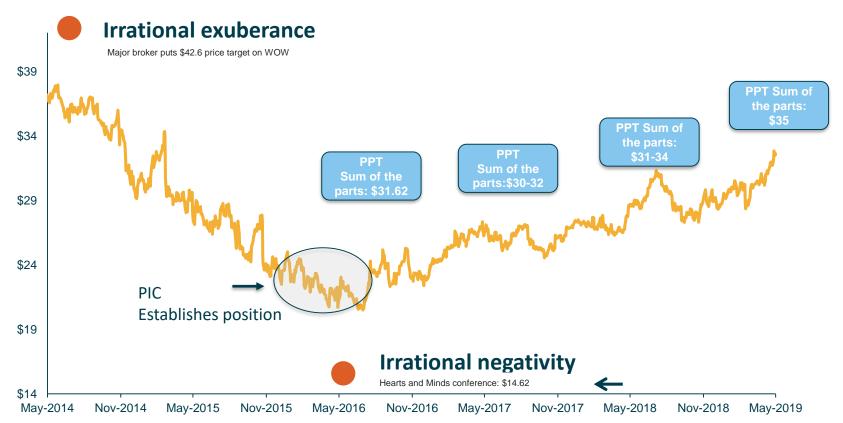
WHAT WE NEEDED TO SEE			WHAT WE HAVE NOW	
	Closure of Masters Reinvestment in existing stores Board renewal CEO change Changes at head office Changes at Big W Sale of the petrol business	✓ ✓ ✓ ✓ X	 A willing Board and CEO Focus on existing stores \$1b put back into prices Same store sales rising; beating Coles and ALDI Market share rising Network effect Own last mile infrastructure 	
•	Sale of the hotels	Χ	Largest online food offering	

Results: Sustainable growth, better sales per square metre, rising margins

14

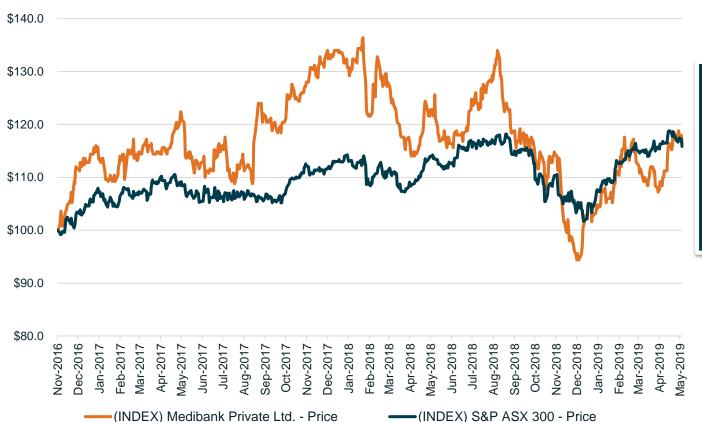
THE SHARE PRICE STORY THE NEWS FLOW

WOOLWORTHS - SHARE PRICE (AUD)



TRADING IN LINE WITH THE ASX

MEDIBANK SHARE PRICE VERSUS THE S&P/ASX300 PRICE INDEX



Key stats:

- Yet to make our money
- **ROE** is 21.9%
- Yield is 4.5%

16

MATURE COMPANIES: MEDIBANK (ASX:MPL):

SUCCESS STORY IN HEALTH INSURANCE



- Biggest insurer (27% market share) but under threat
- Margins under pressure as costs rise
- Premium cap if Labor wins constrains growth + 2% for 2 years

What we saw:

- Invested in state of the art technology to give insight into customers and costs
- Insight into 3.7m customers, \$5.2b in claims
- Pioneering in-home care and rehab
- Partnering with government
- Personalising customer comms
- Concierge services
- Preventative care

What we have now:

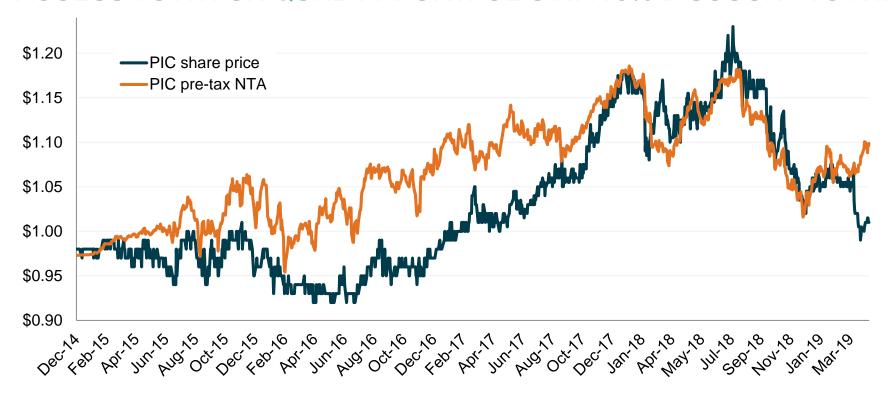
- Great CEO and management driving change
- Complaints have halved (38% to 20%)
- NPS score now +30 (vs negatives amongst peers)
- Better recovery rates and lower costs from rehab
- Claims costs managed, payment integrity, prosthetics, readmission rates etc

Results: Strong gross margins and reinvestment in customer bonuses

Source: Perpetual Investment Management Limited. FactSet

SHARE PRICE AND PRE-TAX NTA HISTORY

ACCESS TO A HIGH QUALITY PORTFOLIO AT A 9% DISCOUNT TO NTA



Pre tax NTA returns shown for the Company have been calculated on the growth of Net Tangible Assets (NTA) after taking into account all operating expenses (including management fees and any income tax on realised gains) and assuming reinvestment of dividends. Any provisions for deferred tax on set up costs and on unrealised gains and losses are excluded. Past performance is not indicative of future performance. Inception date is 18 December 2014.

